

# **HALF YEARLY REPORT**

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CHAIRMAN  
FIJI ROADS ADVISORY COMMITTEE  
8 AUGUST 2012**



## INTRODUCTION

The Fiji Roads Authority (FRA) came into existence as a Corporate Authority on 5 January 2012 as a result of the passing of the Fiji Road Authority Decree (No 5) 2012.

Upon its establishment the Authority assumed responsibility for management of all the national and municipal council roads, bridges and jetties and such of the other public roads in the country as it may from time to time determine. All of the staff of the former Department of National Roads (DNR) transferred to the FRA upon Decree's enactment and the FRA also assumed ownership of all of the State's assets relating to roads' management, and responsibility for all of the former obligations etc, of the DNR at the same time.

Until the new organisation is fully established governance is being provided by an Interim Board (called the Fiji Roads Advisory Committee) chaired by the Permanent Secretary – Prime Minister's Office (Pio Tukaduadua).

MWH (New Zealand) was appointed by the Minister in charge (the Prime Minister) to manage the change through the transitional process.

The intention is that the former Department of National Roads cease to exist from the end of this year and from that time there be only a small FRA Management Unit of about 10/15 employees - with Engineering Services being provided via a consultancy arrangement (with MWH) and all physical work being contracted out.

## THE STRATEGIC APPROACH

Immediately upon its constitution the new Authority prepared a transition plan with specified targets for the achievement of each step.

The principal objectives in the plan are:

- (a) To close the current DNR office in Suva at the end of October 2012
- (b) To have the new FRA Management staff appointed and operating from new office premises from 1 November 2012;
- (c) To complete the redeployment and/or redundancy processes for all former DNR and municipal council employees by the end of December
- (d) To let new maintenance contracts for the entire country by the 22 October 2012.
- (e) To make the physical change to a 'contracted out' operating environment on 1 January 2013.
- (f) To have the first 'permanent' FRA Board appointed by the Prime Minister and assume office on 1 January 2013.

## OVERALL PROGRESS TO DATE

While good progress is being made and the transition at this stage is 'on track' this has only been achieved by a huge amount of effort that it wasn't anticipated, at the commencement of the project, would be necessary.

The problems that have been encountered are **very significant** and they include:

- the discovery of some (apparently very serious) corruption issues in the former DNR;

- widespread inadequate management and management control processes and clear incompetence in a number of areas in the former DNR;
- an almost complete lack of accurate and complete data about anything;
- widespread, inadequate financial management capabilities and major difficulties in being able to ascertain exactly what the financial situation of the former DNR (now FRA) actually is;
- difficulty getting prompt reliable answers to questions about **anything**; (and)
- Inadequate and inappropriate work practices and works' designs relating to the roads themselves.

The problems are such that despite having had to seek significant assistance from the Ministry of Finance, the Auditor-General's Office, and its Financial Advisors (KPMG) – and make a formal complaint that is currently being investigated by FICAC – major new hurdles are being encountered every day.

The management effort that is required to continue operation of the former DNR 'establishment' for the next six months is extraordinarily time consuming, costly, and disproportionate to the results that are being achieved. It is also seriously hindering efficient achievement of the whole change process but the FRA doesn't have any alternative but to persevere for the next six months.

## **SPECIFIC OBJECTIVES AND ACHIEVEMENTS**

The progress to date includes the following:

### **(a) The Roothing Programme**

One of the first things the Authority did was to review the whole roading programme of the former DNR to understand the work that was planned for the year ahead, how it was being managed, and the expenditure against budget to date. Following that exercise the programme was adjusted to better reflect the expenditure situation and priorities. It was further refined in March and again in May following a Cabinet decision approving additional funds primarily for the cost of repairs required due to the severe March flood. Since the end of June more refinements again have been made within the same total figure that was approved by the Cabinet.

The statement in Attachment 'A' illustrates the situation as it was at the end of June. The penultimate column shows the (adjusted) estimated situation as at the end of the year (31<sup>st</sup> December 2012).

- o While a number of adjustments have been made to the allocations within the earlier proposed programme the expected end of year result is that the total allocation will be spent (and to better advantage than was envisaged at the beginning of the year).
- o Regarding the cost of flood damage repairs, the approved budget was \$4m (for the January flood) - increased by \$18m to \$22m after the March flood. The actual final cost is difficult to accurately forecast because in some cases the works are still being designed. In the recently adopted amended programme the allocation has been increased to \$24m (by making adjustments against other items).

## **(b) The Proposed Change to a 'Contracting Out' Environment**

The proposed change to a situation where all maintenance work will be contracted out has progressed to the point where a shortlist of interested contractors has been agreed and the process is 'on track' to achieve award of the contracts before the end of October.

A complication that has arisen since that selection was made however is the identification of a potential problem of being able to mobilise the selected contractors by 1 January 2013. It is likely that the current target date of 1 January will need to be extended to 1 February – which means the former DNR organisation will have to also remain in place for a short time into the new year.

## **(c) Dissolution of the Former DNR Office and Establishment of a New Office for the FRA**

The former DNR office will close about the 30 October and the target for opening a new FRA management office in the Fiji Revenue and Customs Authority (FIRCA) building is 1 November 2012.

## **(d) Staff**

The former DNR staff and municipal council staff whose services are no longer required will be progressively redeployed or made redundant over the next six months – with most at the end of the year (or early 2013).

A few nominated staff will continue to be employed for a period (e.g. some financial management staff until the 'close out' of the accounts for the year; quarries staff until the future of the FRA quarries is decided, some laboratories staff until the future of the laboratories is decided).

This matter is being led by the Public Service Commission

## **(e) Apportionment of Assets and Liabilities**

All assets and liabilities of the State, relating to the roads, were transferred to the FRA by the Decree.

An exercise is currently (July 2012) underway to identify exactly what the assets are and how those that are no longer required (e.g. all of the plant and vehicles) can best be relocated/utilised or disposed of.

## **(f) Transfer of Responsibility for the Municipal Roads**

The Decree transferred responsibility for maintenance of the municipal council roads (as well as the DNR roads) to the FRA.

Completing that aspect of the transition is quite complex and includes deciding:

- how the whole network is going to be able to be managed in a more coordinated and integrated way in future;

- how the FRA is going to maintain contact with the municipal councils in future to make sure their priorities and concerns about the roads within their areas are properly understood and considered;
- 'how much' each council should contribute towards the cost of maintenance and renewal of the roads within their areas annually and the processes that need to be put in place in that regard;
- how a clear division is to be achieved (and clearly understood) about what the FRA is responsible for and what each municipal council will be responsible for; and
- how the questions relating to redundant council employees, plant, vehicles and equipment are to be answered and solved.

The FRA is indebted to the municipal councils for their help and cooperation so far, in addressing these issues

## **CONCLUSION**

The foregoing are then, the main issues. Despite the significant difficulties that have been, and continue to be, experienced the transition is substantially 'on target' - but for logistical reasons the date of making the actual practical change to a 'contracting out' environment has had to be extended by one month.





A copy of the more detailed control the Advisory Committee is monitoring its progress against is in Attachment 'A'.

A summary of the financial situation as at the end of June is in Attachment 'B'

## Attachment 'A' – Progress Against Target Dates

### 1.0 EXPLANATION

1.1 The attached table identifies how well the Authority is 'on track' for achieving all those things that have to be done before the Advisory Committee hands over to a newly appointed Board on 1 January – and the new maintenance contracts start.

-  Task completed
-  Task 'on target'
-  A problem has been encountered or the task is slightly behind target – but the overall programme hasn't been adversely affected.
-  The task is running seriously behind or major problems are being experienced that are causing difficulties for achievement of other tasks and/or the overall programme.

The report is in eight parts:

- |                                       |   |         |
|---------------------------------------|---|---------|
| 1. Principal Target Dates             | - | Page 13 |
| 2. Financial Target Dates             | - | Page 14 |
| 3. Planning Target Dates              | - | Page 15 |
| 4. Reporting Target Dates             | - | Page 16 |
| 5. Staff Target Dates Target Dates    | - | Page 17 |
| 6. Non-Network Assets Target Dates    | - | Page 18 |
| 7. Maintenance Contracts Target Dates | - | Page 19 |
| 8. Other Matters Target Dates         | - | Page 21 |

A \* against the target date indicates that the earlier target date has changed.

## PRINCIPAL TARGET DATES

Date	No.	Required Action	Progress	Comments
5 January	1.1	– Authority created – DNR effectively abolished	●	
	1.2	– Committee assumes responsibility	●	
27 January	1.3	– MWH appointed as Consultant Advisors plus Change Manager	●	
28 March	1.4	– Committee approves Maintenance Contracts tendering approach	●	
30 July	1.5	– Half yearly report to the Minister	●	
1 August	1.6	– CEO starts work as ‘CEO Designate’ (working with the Change Manager)	●	Committee met. Three candidates selected for interview in Fiji .
*31 August	1.7	– Interactive Maintenance Contract Tender Period closes	●	
*22 October	1.8	– Maintenance Contracts Awarded	●	
1 November	1.9	– CEO assumes control – Change Manager Steps down	●	
	1.10	– All other FRA employees commence work	●	
15 November	1.11	– Authority appointed by the Minister	●	
1 January	1.12	– Committee terminates – new Authority takes over	●	
	1.13	– New contracts start	●	



## 1 FINANCIAL TARGET DATES

Date	No.	Required Action	Progress	Comments
28 February	2.1	– MWTPU requested to provide DNR's financial situation as at December 2011 and January 2012	●	
30 May	2.2	– Report to the Committee about the Authority's overall financial situation	●	
	2.3	– Committee appoints the Authority's bankers and delegates the power to sign cheques	●	Bank of Barooda
	2.4	– Committee appoints the Authority's financial advisors	●	KPMG
	2.5	– Committee appoints the Authority's auditors	●	Controller & Auditor General
	2.6	– Committee appoints the Authority's insurance advisors	●	Marsh
	2.7	– Committee decides how to report assets' valuation and depreciation in the Annual Report. Necessary work commissioned	●	
*30 July	2.8	– Decide future financial management system	●	Target date extended one month. Running late. The target date will not be met.
30 September	2.8a	– Committee appoints the Authority's legal advisors	●	
16 November	2.8b	– Final valuation and depreciation report available	●	
	2.8c	– Update the Authority monthly on progress being made re financial matters generally	●	

## 2 PLANNING TARGET DATES

Date	No.	Required Action	Progress	Comments
30 March	3.1	– Committee adopts mission, vision, goals and future performance measure and targets	●	
30 May	3.2	– Committee adopts Asset Management Policy and Strategy	●	
30 July	3.3	– Committee adopts Asset Management Plan	●	Will be delayed due to the lack of reliable data.
30 August	3.4	– Committee adopts Procurement Plan	●	
30 September	3.5	– Committee adopts Corporate Plan	●	
	3.6	– Committee adopts Statement of Corporate Intent (SOI)	●	
15 December	3.7	– The Minister and The Authority agree the SOI for FY2013	●	

### 3 REPORTING TARGET DATES

Date	No.	Required Action	Progress	Comments
30 July	4.1	– Half yearly report submitted to the Minister	●	Delayed due to other work pressures.
30 October	4.2	– Committee directs how financial and non-financial results are to be reported in the Annual Report	●	
30 November	4.3	– Committee approves the Annual Report format	●	
20 March	4.4	– Committee receives the draft Annual Report	●	
30 March	4.5	– Audited Annual Report to the Minister	●	

## 4 STAFF TARGET DATES

Date	No.	Required Action	Progress	Comments
30 March	5.1	<ul style="list-style-type: none"> <li>– Committee discusses how redundancies (including Municipal redundancies) are to be handled               <ul style="list-style-type: none"> <li>○ Requests a detailed programme</li> </ul> </li> </ul>	●	Matter being managed by the Public Services Commission.
30 April	5.2	– Committee receives detailed redundancy programme	●	See 5.1 above.
	5.3	– Applications for the position of CEO invited	●	
25 June	5.3a	– Readvertised applications for the position of CEO close	●	
*15 July	5.4	– CEO appointed	●	Hope to finalise by the end of August
1 August	5.5	– CEO starts work as 'CEO Designate'	●	
20 August	5.6	– Applications invited for all remaining staff positions	●	Applications have closed. Being analysed now.
30 September	5.7	– Remaining staff appointed	●	See 5.6
22 October	5.7a	– Maintenance Contracts awarded. Successful Contractors able to start making offers to any FRA staff whose services they may desire.	●	
30 October	5.8	– DNR Head Office staff made redundant	●	
1 November	5.9	– CEO and Staff assume control and Change Manager steps down	●	
31 December	5.10	– Remaining Authority staff redundant	●	

## 5 NON NETWORK ASSETS TARGET DATES

Date	No.	Required Action	Progress	Comments
30 March	6.1	– Preliminary notice given that DNR premises no longer required	●	Subsequent information indicates may need to retain a small area for storage of old records.
	6.2	– Preliminary notice given that (most) plant and vehicles no longer required	●	
30 May	6.3	– Report to Committee re future office requirements for the FRA	●	
*30 July	6.4	– Report to Committee re laboratories' provision and management	●	
*30 June	6.5	– Report to Committee - Preliminary Asset Disposal Plan (DNR building, plant and vehicles, depots)	●	Not urgent.
	6.6	– Report to Committee re Quarries	●	
15 August	6.7	– Accommodation requirements plus furnishing and fittings finalised	●	
	6.8	– Committee decides how many vehicles required for staff and purchase / lease arrangements	●	
15 September	6.9	– Report to Committee – Final Assets Disposal Plan	●	
1 November	6.10	– DNR office closes. New FRA office opens	●	
31 December	6.11	– All Depots close	●	

## 6 MAINTENANCE CONTRACTS TARGET DATES

Date	No.	Required Action	Progress	Comments
28 March	7.1	– Committee approves the proposed contract and tendering approach	●	
30 April	7.2	– Shortlisting begins. Advertise for ‘Interest in Submitting a Statement of Interest and Ability’ (ISSIA)	●	But commenced three weeks late.
	7.3	– Draft preliminary documents finalised	●	
29 May	7.4	– Industrywide workshop for all interested contractors (local and overseas based)	●	
1 June	7.5	– Review the need or otherwise to provide in the contracts for work for other Ministries	●	
12 June	7.6	– First Draft contract documents available, but not for general release	●	
19 June	7.6a	– Formal advice received from the Department of Works about what its approach to the making available surplus plant and vehicles is. Paper available for distribution to potential contractors	●	Not yet achieved. Need to clarify certain related matters first.
	7.6b	– Clear what the situation re availability or otherwise of the depots is. Paper available for distribution to potential contractors.	●	
	7.7	– ISSIA closes	●	
1 July	7.8	– Evaluation of ISSIAs complete	●	
	7.8a	– Risk Management Plan finalised	●	
*15 July	7.8b	– Clear what the future arrangements for maintenance in the Municipal Council Areas are to be	●	
19 July	7.9	– Advisory Committee approves the preferred tenderers	●	

20 July	7.10	– Preferred tenderers advised. Interactive tender period starts	●	
*31 August	7.11	– Interactive tender period closes	●	Original target date extended by 2 weeks
	7.12	– RFT finalised with shortlisted parties	●	
28 September	7.13	– Final submissions from contractors	●	
19 October	7.14	– Evaluate recommended tenderers	●	
*22 October	7.15	– Contracts awarded	●	Original target date extended by 3 weeks
31 December	7.16	– Contract establishment period ends	●	For practical reasons will probably need to be extended by one month
1 January	7.17	– New contracts commence	●	For practical reasons will probably need to be extended by one month

## 7 OTHER MATTERS TARGET DATES

Date	No.	Required Action	Progress	Comments
28 February	8.1	– MWTPU requested to provide risk etc information	●	
	8.2	– Solicitor General asked for opinion re road condition and safety	●	
20 April	8.3	– Opinion received. Action taken	●	Decree Amended 14 May.
30 April	8.4	– Committee decides action plan re Municipal roads	●	
	8.5	– Committee decides action re 'other roads'	●	
	8.6	– Committee approves delegated Authorities	●	
	8.7	– Committee approves common seal, letterheads / forms etc, logo	●	Seal and logo decided. Other matters will be dealt with as management issues.
	8.8	– Website available	●	In hand. Making progress but not yet finalised.
30 May	8.9	– Committee receives report re Asset Management Systems	●	
	8.10	– Authority registered for tax purposes	●	
30 June	8.11	– Report to Committee re Traffic Lights	●	
	8.12	– Report to Committee re Bridge Condition	●	Report to be submitted to the Authority in August
	8.13	– Report to Committee re Jetties Condition	●	Report not yet commissioned.
	8.14	– Report to Committee re over-width etc permits and road opening notices	●	Delayed – awaiting MWH resources in Fiji to do.
30 July	8.14a	– Adopt public relations/communications/ the receipt and processing of complaints policy	●	
*31 August	8.15	– Roads reclassified for	●	To coincide with the



		management purposes		maintenance contract.
30 August	8.16	– Future Risk Management Framework finalised	●	
10 September	8.16a	– Substantially progress, and if at all possible resolve, seven disputes and potential legal actions inherited from the DNR	●	Reference Board Paper 07A/04/2012. The most significant outstanding dispute is with the Chinese National Overseas Engineering Corporation (COVEC).
30 September	8.17	– Roading Standards reviewed	●	To consider if this needs to be done sooner.
30 November	8.18	– Business Continuity, Emergency Response Plan approved	●	
	8.19	– Roads reclassified for emergency purposes	●	
15 December	8.20	– Future records management system decided	●	





**Fiji Roads Authority**  
TABANA NI GAUNISALA

## **Attachment 'B' – Expenditure Report**

# **EXPENDITURE TO DATE AS AT JUNE 2012**

## ROADS AND BRIDGES

Work	Budget VEP \$000	Paid to Date (July 1) VEP \$000	Committed to July 1 (Actual + Committed) VEP \$000	Total Estimated Cost as at 31 Dec VEP \$000	COMMENTS
<b>Policy &amp; Management</b>					
Established Staff	1400.0	732.0	732.0	1465.0	
Government Wage Earners	700.0	334.0	334.0	668.0	
Travel & Communications	200.0	70.0	76.0	152.0	
Maintenance & Operations	250.0	56.0	64.0	128.0	
Purchase of Goods & Services	85.0	16.0	25.0	65.0	
Professional Services Fees	6200.0	778.0	778.0	6200.0	
<b>Sub-total</b>	<b>8835.0</b>	<b>1987.0</b>	<b>2009.0</b>	<b>8677.0</b>	Estimated similar expenditure to end of year
-Establishment Costs - Say	1000.0	315.0	315.0	1000.0	
-Officer Salaries					
- Asset Manager Data Improvements					
- Condition Inspections - Bridges					
- Condition Inspections - Jetties					
- Metal Supplies Study					
- Laboratories Supply Study					
- Overwidth Permits etc& Road Opening Notices					
- Assets' Valuation					
- Office Establishment Costs (Lease, Wiring, Furniture & Fittings)					

Work	Budget VEP \$000	Paid to Date (July 1) VEP \$000	Committed to July 1 (Actual + Committed) VEP \$000	Total Estimated Cost as at 31 Dec VEP \$000	COMMENTS
<ul style="list-style-type: none"> <li>- Sourcing &amp; appointment of staff</li> <li>- Purchase or lease of vehicles</li> <li>- New Financial Management System</li> </ul>					
<ul style="list-style-type: none"> <li>- Disestablishment of DNR office</li> <li>- Insurance Cover</li> <li>- Financial Advice</li> <li>- Bank Fees</li> <li>- Website</li> <li>- Website hosting</li> <li>- Stationery/Forms/Business Cards/ Seal</li> <li>- Telephone</li> <li>- Power</li> <li>- Cleaning</li> <li>- Archive's storage</li> </ul>					
<b>TOTAL - POLICY &amp; MANAGEMENT</b>	<b>9835.0</b>	<b>2302.0</b>	<b>2324.0</b>	<b>9677.0</b>	

Work	Budget VEP \$000	Paid to Date (July 1) VEP \$000	Committed to July 1 (Actual + Committed) VEP \$000	Total Estimated Cost as at 31 Dec VEP \$000	COMMENTS
<b>Maintenance &amp; Operations</b>					
Government wage earners					
- Wages		3573.0	3573.0	7145.0	<i>Estimated similar expenditure to end of year</i>
- FNPF		90.0	90.0	572.0	<i>8% of total</i>
- Allowances		47.0	47.0	95.0	<i>Estimated similar expenditure to end of year</i>
<b>Sub-total</b>	<b>6000.0</b>	<b>3710.0</b>	<b>3710.0</b>	<b>7811.0</b>	<b><i>\$1.8M expected over budget if trend continues</i></b>
Purchase of Goods & Services					
- Materials, Stores & Supplies		1520.0	3631.0	7262.0	
- Plant Leasing		899.0	1984.0	3968.0	
<b>Sub-total</b>	<b>9000.0</b>	<b>2419.0</b>	<b>5615.0</b>	<b>11229.0</b>	<b><i>\$2.2M expected over budget based on current trend</i></b>
Other Maintenance					
- Bridges Maintenance	1000.0		0.0	1000.0	
- Storm Damage (January)	4000.0	4000.0	4000.0	4000.0	
- Storm Damage (March)	18000.0	4904.0	14539.0	20039.0	
- Traffic Lights Management	100.0	0.0	0.0	100.0	
<b>Sub-total</b>	<b>23100.0</b>	<b>8904.0</b>	<b>18539.0</b>	<b>25139.0</b>	
<b>TOTAL – MAINTENANCE&amp; OPERATIONS</b>	<b>38100.0</b>	<b>15033.0</b>	<b>27863.0</b>	<b>44179.0</b>	<b>\$6M anticipated over expenditure</b>

Work	Budget VEP \$000	Paid to Date (July 1) VEP \$000	Committed to July 1 (Actual + Committed) VEP \$000	Total Estimated Cost as at 31 Dec VEP \$000	COMMENTS
<b>Renewals</b>					
Vunidawa Road	500.0	0.0	0.0	500.0	
Bridge Renewals	3000.0	428.0	1210.0	2010.0	
- SeSe (No 320)		0	0.0	0.0	
- Waidra (Central)(No 2122)		0	540.0	540.0	
- Waidra (Ovalau)		0.0	0.0	0.0	
- Lomavai (No 2)		0	0.0	0.0	
- Vesidrua (No 802)		0	0.0	0.0	
- Waioku (No 292)		0	0.0	0.0	
Supply of Pavement Materials	2600.0	4024.0	4024.0	4174.0	
Periodic Maintenance	0.0	1855.0	4120.0	5500.0	Work coded to Periodics prior to new codes set up
Resealing by Contract	13000.0	152.0	152.0	12152.0	
Rehabilitation		0.0	0.0	0.0	
Rehabilitation by Contract	6000.0	1601.0	1607.0	6007.0	
Additional Rehabilitation	6500.0	0.0	0.0	6500.0	
Unsealed Roads Resheeting	1500.0	0.0	0.0	1200.0	
Safety Improvements		0.0	0.0	0.0	
- General	1000.0	0.0	0.0	700.0	
- Fiji Decade of Road Safety	1000.0	0.0	0.0	1000.0	
Laboratories Renewal	0.0	0.0	0.0	0.0	
<b>TOTAL - RENEWALS</b>	<b>35100.0</b>	<b>8060.0</b>	<b>11653.0</b>	<b>40282.0</b>	\$5.2M over but is partially paid for under the \$6.5M for 2011 carry over

Work	Budget VEP \$000	Paid to Date (July 1) VEP \$000	Committed to July 1 (Actual + Committed) VEP \$000	Total Estimated Cost as at 31 Dec VEP \$000	COMMENTS
<b>New Capital General</b>					
Upgrading Rural Roads	1500.0	0.0	0.0	1500.0	Bailey Bridges to be paid under this code
Upgrading - Suva Nausori Corridor	100.0	624.0	959.0	959.0	
RatuDovi/Kings Road/City Trunk Route	2000.0	614.0	973.0	2000.0	
Upgrading Nadi/Lautoka Corridor		0.0	0.0	0.0	
Purchase of Plant & Materials	2000.0	0.0	0.0	1000.0	
Land Acquisition & Final Survey	200.0	63.0	63.0	126.0	
<b>TOTAL - NEW CAPITAL GENERAL</b>	<b>5800.0</b>	<b>1302.0</b>	<b>1995.0</b>	<b>5585.0</b>	
<b>* New Capital Special</b>					
Fiji Road Upgrade Project III - Waito to Wailotua	4500.0	2706.0	2754.0	4500.0	Contract totals expected to be met, although may not all be in 2012
FRUP III Project ADB	18000.0	2830.0	2830.0	18000.0	
Queens Highway Upgrade (EXIM Bank Malaysia)	45000.0	6549.0	6549.0	45000.0	
Sigatoka and Serea Road Improvement (EXIM Bank of China)	22000.0	7452.0	7452.0	22000.0	
Buca Bay and Moto Road Improvement (EXIM Bank of China)	24000.0	4215.0	4215.0	24000.0	
Buca Bay, Swani - Serea, Sigatoka Valley and Moto Road purchase of land, house relocation, the relocation of utility services, supervision & the balance relating to the FRUP III Nagia and andWaininoa Bridges	9000.0	0.0	0.0	9000.0	
<b>TOTAL - NEW CAPITAL SPECIAL</b>	<b>122500.0</b>	<b>23753.0</b>	<b>23801.0</b>	<b>122500.0</b>	



Work	Budget VEP \$000	Paid to Date (July 1) VEP \$000	Committed to July 1 (Actual + Committed) VEP \$000	Total Estimated Cost as at 31 Dec VEP \$000	COMMENTS
<b>Other Costs</b>					
2011 Carryover	6500.0		0.0	0.0	Is incorporated within existing allocaitons
Contingency	1000.0		0.0	0.0	
<b>TOTAL - OTHER COSTS</b>	7500.0		0.0	0.0	
<b>TOTAL - ROADS &amp; BRIDGES</b>	218835.0	50450.0	67635.0	222223.0	3.4M expected cost over-run.

## OUTER ISLAND JETTIES

Work	Budget VEP \$000	Paid to Date (July 1) VEP \$000	Committed to July 1 (Actual + Committed) VEP \$000	Total Estimated Cost as at 31 Dec VEP \$000	COMMENTS
<b>Policy &amp; Management</b>					
Initial Establishment Costs	-				
- Condition Inspections	-				
<b>TOTAL - OTHER COSTS</b>	-				
<b>Maintenance &amp; Operations</b>					
Government wages					
- Wages	46.0	8.0	8.0	16.0	Assume same to EOY
- FNPF	4.0	0.0	0.0	1.0	8%
<b>Sub-total</b>	<b>50.0</b>	<b>8.0</b>	<b>8.0</b>	<b>17.0</b>	
Purchase of Goods & Services					
- Plant Hire	50.0	11.0	20.0	41.0	Assume same to EOY
- Materials, Stores & Supplies	30.0	14.0	16.0	32.0	Assume same to EOY
<b>Sub-total</b>	<b>80.0</b>	<b>26.0</b>	<b>36.0</b>	<b>73.0</b>	
<b>TOTAL - MAINTENANCE &amp; OPERATIONS</b>	<b>130.0</b>	<b>34.0</b>		<b>90.0</b>	
<b>Renewals</b>					
Rabi & Qarani	3500.0	1035.0	1049.0	2500.0	
Mid-Point Port Nauduri - Vanua Levu		33.0	33.0	53.0	
<b>TOTAL - RENEWALS</b>	<b>3500.0</b>	<b>1067.0</b>		<b>2553.0</b>	



Work	Budget VEP \$000	Paid to Date (July 1) VEP \$000	Committed to July 1 (Actual + Committed) VEP \$000	Total Estimated Cost as at 31 Dec VEP \$000	COMMENTS
New Capital General	-				
Other Costs	-				
<b>TOTAL - OUTER ISLAND JETTIES</b>	<b>3630.0</b>	<b>1101.0</b>	<b>1126.0</b>	<b>2643.0</b>	

## SUMMARY

Work	Budget VEP \$000	Paid to Date (July 1) VEP \$000	Committed to July 1 (Actual + Committed) VEP \$000	Total Estimated Cost as at 31 Dec VEP \$000	COMMENTS
<b>ROADS &amp; BRIDGES</b>					
Policy & Management	9835.0	2302.0	2324.0	9677.0	
Maintenance & Operations	38100.0	15033.0	27863.0	44179.0	
Renewals	35100.0	8060.0	11113.0	40282.0	
New Capital - General	5800.0	1302.0	1995.0	5585.0	
New Capital - Special	122500.0	23753.0	23801.0	122500.0	
Other Costs	7500.0	0.0	0.0	0.0	Is absorbed into other budgets
<b>Total Roads &amp; Bridges</b>	<b>218835.0</b>	<b>50450.0</b>	<b>67095.0</b>	<b>222223.0</b>	
<b>OUTER ISLAND JETTIES</b>					
Maintenance & Operations	130.0	34.0	45.0	90.0	
Renewals	3500.0	1067.0	1082.0	2553.0	
<b>Total Outer Island Jetties</b>	<b>3630.0</b>	<b>1101.0</b>	<b>1126.0</b>	<b>2643.0</b>	
<b>TOTAL – ROADS, BRIDGES&amp; OUTER ISLAND JETTIES</b>	<b>222465.0</b>	<b>51551.0</b>	<b>68222.0</b>	<b>224866.0</b>	

Expected over expenditure without control

2402

Expected over expenditure with enforced budget control

0